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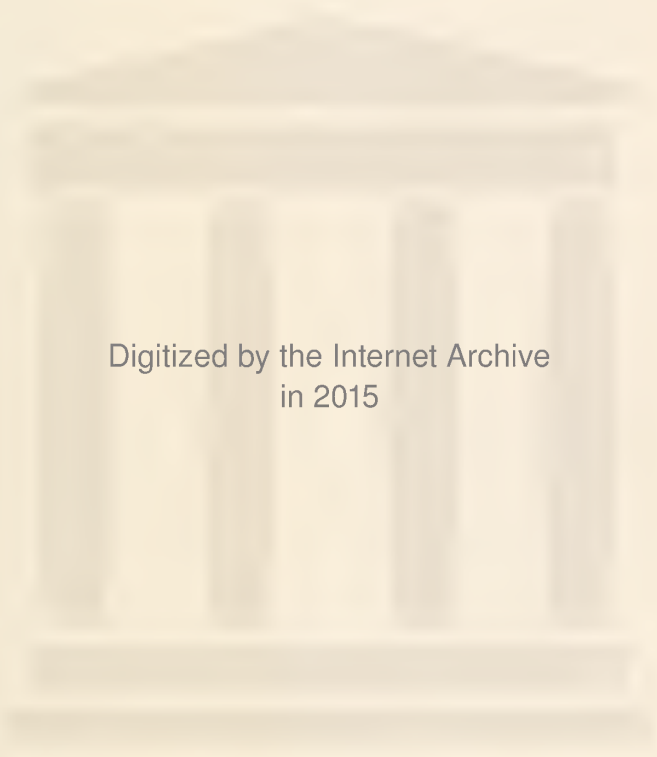


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Anniversary Issue

1873 — 1948

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SEVENTY-FIFTH ANNUAL REPORT

OF THE

BOARD OF MANAGERS

OF THE

Bellevue Hosp.
BELLEVUE SCHOOLS
of **NURSING**



1948
1948

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OPENING CEREMONIES

which initiated the celebration of the 75th Anniversary at The Museum of City of New York, May 6, 1948

Anniversary Issue

1873 — 1948

SEVENTY-FIFTH ANNUAL REPORT

OF THE

BOARD OF MANAGERS

OF THE

BELLEVUE SCHOOLS *of* NURSING

*Division of Nursing
of the*

NEW YORK UNIVERSITY
College of Medicine

Report for the Fiscal Year

July 1, 1947 to June 30, 1948

BOARD OF MANAGERS

1948 - 1949

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New York 21, N. Y.

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179 East 71st Street
New York 21, N. Y.

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MRS. EDWIN H. KOEHLER
155 East 47th Street
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45 East 66th Street
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117 East 70th Street
New York 21, N. Y.

Bank of New York and Fifth Avenue Bank
Madison Avenue Branch

BOARD MEMBERS

Dates of Expiration of Terms of Office

April, 1949

MRS. HENRY C. ALEXANDER
MRS. EDWIN H. KOEHLER

MRS. LANGBOURNE M. WILLIAMS, JR.
MRS. VANDERBILT WEBB

MRS. JOSE M. FERRER, JR.

April, 1950

MRS. WINTHROP W. ALDRICH
MRS. HENRY JAMES

MRS. HAROLD KURZMAN
MRS. EDWARD SHERRARD RIMER

April, 1951

MRS. J. HOWLAND AUCHINCLOSS
MRS. JOSE M. FERRER

MRS. JOHN D. KENNEDY
MRS. L. EMMET HOLT, JR.

MRS. S. FELTON POSEY

April, 1952

MRS. JOHN J. MCCLOY
MRS. WILLIAM H. OSBORN

MRS. HAROLD OTIS
MRS. W. PALMER DIXON

MRS. JOHN L. LOEB

April, 1953

MRS. HOWARD MAXWELL
MRS. HAMILTON SOUTHWORTH

MRS. ALBERT C. WALL
MRS. JOHN B. LEAKE

April, 1954

MRS. NELSON A. ROCKEFELLER
MRS. HARRY FORSYTH

MRS. EDWARD G. LOWRY, JR.
MRS. GARDNER STOUT

STANDING COMMITTEES 1948 - 1949

HOUSE COMMITTEE	MRS. HOWARD MAXWELL, <i>Chairman</i>
NURSING COMMITTEE	MRS. GARDNER STOUT, <i>Chairman</i> MRS. HAROLD OTIS, <i>Vice Chairman</i>
HEALTH COMMITTEE	MRS. HAROLD OTIS, <i>Chairman</i>
OSBORN HALL COMMITTEE	MRS. EDWARD S. RIMER, <i>Chairman</i>
WARD VISITING COMMITTEE	MRS. EDWARD G. LOWRY, JR., <i>Chairman</i>
MILLS SCHOOL COMMITTEE	MRS. HARRY FORSYTH, <i>Chairman</i>
EDUCATION COMMITTEE	MRS. J. HOWLAND AUCHINCLOSS, <i>Chairman</i>

The Seventy-fifth Anniversary

Opening Ceremonies

The opening ceremonies celebrating the seventy-fifth anniversary of the Bellevue School of Nursing were held at the Museum of the City of New York Thursday afternoon, May 6, 1948. Mrs. Winthrop W. Aldrich, chairman of the Committee on Arrangements, who graciously presided, extended cordial greetings to the assembled guests, gave her listeners some of the historical background of the school and its achievements, and pointed with pride to the unbroken record of cooperation between successive City administrations and the Board of Managers in the conduct of the Bellevue School of Nursing.

The historical exhibit containing a unique collection of pictures, documents and mementos of the seventy-five years of the school's history, which was opened to the public at these ceremonies, was continued on display through the first week in June.

* * *

Introducing the first speaker, Mrs. Aldrich paid tribute to Commissioner Edward M. Bernecker of the Department of Hospitals as "a man whose wise judgment, courage and common sense guided the City Hospitals through the war emergency," adding that "his understanding of the problems of the school and his ever willing cooperation with the Board of Managers are well known."

Expressing his pleasure in participating in the seventy-fifth anniversary, Commissioner Bernecker said, "I offer my congratulations to all who are associated with the School; its Board of Managers; its alumnae; its faculty and staff; and its present student body; and last but not least our great New York University."

Describing the beginnings of Bellevue 200 years ago and tracing its history through the years, Dr. Bernecker said, "From the earliest times, just as they do today, the doctors have given to Bellevue's patients the very best medical care, but until the advent of this nursing school they were severely handicapped by lack of a trained staff to provide the essentials of bedside nursing.

"It has been said that the Bellevue School of Nursing was the first to be founded in this country on the principles laid down by Florence Nightingale. This is a great achievement, but it is only the beginning of the 'firsts' that Bellevue has attained." He then cited as "a partial list" that the first Manual of Nursing, a textbook used by nurses everywhere, was published by the Bellevue School; the first district nurse went out from Bellevue, the first president of the American Nurses Association was a Bellevue Nurse, also the first President of the Canadian Nurses' Association and the first director of the Red Cross Nursing Service, and first directors of leading schools of nursing in the United States were Bellevue graduates.



"To the Board of Managers," said Dr. Bernecker, "through three generations is due our gratitude for their foresight, public spirit, and unflagging interest, a shining example of how a volunteer group can make real and lasting contributions toward the betterment of the health of a community."

Referring to the fact that in recent years New York City's Municipal Hospitals were sorely handicapped by lack of funds for buildings and equipment, the Commissioner stated that "We have, through it all, attempted to maintain our high standards of medical and nursing care. Today I am happy to report signs of better things to come for our Municipal Hospitals, for today we have a Mayor who is a great humanitarian. Under his leadership, New York's City Hospitals are slowly being rehabilitated, century old institutions are being replaced, new ones added, and both in-patient and out-patient services are being expanded to include home care."

He then described the City's plans for the creation of a medical center at Bellevue in association with New York University, announcing that the City's plans call for the expenditure of some five million dollars to construct a new nurse's residence and school, and another 22 million for the rebuilding of Bellevue Hospital.

"We shall thus build around famous old Bellevue one of the greatest medical centers of the world. It will then be unrivaled as a center for the care of the sick, for research, and for the training of doctors and nurses."

In closing, Dr. Bernecker said, "The Bellevue School of Nursing has a famous and honorable tradition behind it; I predict that an even greater future lies ahead." To the Board of Managers he urged, "Take pride in your association with this famous institution and continue, as you have in the past, your splendid record of public-spirited service." The Commissioner was warmly applauded.

* * *

Before introducing the next speaker, Mrs. Aldrich talked briefly about the Board of Managers of the Bellevue School, referring to the fact that it had had very few presidents "because most of them have shown extraordinary longevity." She paid tribute to the present incumbent of the office, Mrs. Nelson Rockefeller "to whose fine leadership we look forward for many years to come," a remark which evinced enthusiastic approval.

"The Board consists of thirty lay women," continued the chairman, "many of them leaders in the community, who meet twice a month and whose members serve on ward-visiting committees, house committee, student counseling committee, finance committee and others. Thus they devote much time and thought to their job."

"Steeped in the tradition of the founders and their able and dedicated successors we are deeply conscious of our responsibility to pass on the lighted torch which they have entrusted to us so that

the present younger members of the Board will benefit from the past in their present and future problems."

Leading up to the introduction of the next speaker, Mrs. Aldrich said, "When I first came on the Board 25 years ago, the president was the late Mrs. William Church Osborn, who served in that capacity for 32 years. All who knew her loved her and learned much from her great wisdom and spiritual qualities. Her daughter, Mrs. Vanderbilt Webb, and her daughter-in-law, Mrs. William H. Osborn, are both members of the Board today. Our next speaker, Mrs. Vanderbilt Webb, represents the third generation."

Mrs. Webb's address which follows was most enthusiastically received by the many graduates and all present who had enjoyed close association with the school.

"It is difficult," said Mrs. Webb, "for any of us in this room to imagine life in a big city without a trained nurse, without community organizations, without the Y. M. and Y. W. C. A.'s, settlements, and boys' and girls' clubs; nor one of the many agencies that contribute to our present standards of well being.

"Yet seventy-five years ago, New York already a large city even by present-day standards, had no specially trained nurses, and its social services were in their infancy. Instead of these there was the charity of the individual giver to the individual recipient. There were, of course, schools; there were hospitals, both city and private; there were prisons and almshouses; but the conditions in many of these institutions were appalling.

"One of the most salient facts of these intervening seventy-five years has been the awakening of a social consciousness in the individual and, through him in those responsible for the government. Women played a large share in this awakening.

"In paying tribute to two women I am, by honoring them, paying our homage to their many contemporaries who fought for the welfare of others less fortunate than themselves. The two whom I would honor belong to two different generations. My grandmother, Mrs. William H. Osborn, was a member of the first committee appointed by Miss Schuyler, of the State Charities Aid, to visit in Bellevue. When the training school was first established, she was its first president and served for two years in that capacity, resigning to go abroad. When she returned, she became the secretary of the Board of Managers, a position which she maintained until the very closing years of her life, and I believe that there are minutes in her handwriting of the early meetings, in this most interesting exhibition.

"Probably only my brother, who is here, and myself remember her, but my own childish and unanalyzed recollections tie in with all that I have been told were her clear-cut convictions of right and wrong, her great and simple charity and her deep religious beliefs.

"Many of you knew my mother, Mrs. William Church Osborn, who first went on the Board in 1901 and who then succeeded Mrs.

Griffen as president in 1905, and served for thirty-two years as president of the Board of Managers. You knew her devotion and patience and interest in the cause she served, her clear judgment of men and issues, her faith in and love of people as human beings who might need her sympathy and help. She knew students and graduate nurses as friends, and her warm, quick sympathy was always theirs.

"Bellevue is an extraordinary institution. It might almost be called the 'pulse of the city.' Often overcrowded, often undermanned, outgrowing one set of buildings and building new ones, reflecting the efficiency of administrations, good and bad times, the accidents and epidemics of this beehive in which we live, it nevertheless has one great attribute—its spirit.

"Mention the spirit that is Bellevue, and all who have served her know what you mean. They will know it is the skill and care of the greatest doctors saving the lives of the lowliest patients; it is the devotion of the nurses who work long hours often under great handicaps; it is the loyalty of the administrative forces; it is the sum total of the finest that is possible from people who are giving of themselves to others. Such a spirit has become the most treasured tradition of Bellevue.

"I have mentioned by name only two who have helped build this tradition, but I might mention many others: The other presidents of the Board—Mrs. Henry James, Mrs. John McCloy; our present president, Mrs. Nelson Rockefeller, under whose wise leadership we are all so proud to serve; and others—Miss Blanche Potter, Miss Annie Goodrich, Miss Jane Delano, Miss Marian Rottman, and our much-loved Miss Blanche Edwards; the many great doctors who have come and gone; the superintendents, Dr. Brennan, Dr. O'Hanlon, Dr. Jacobs. The roster should not be limited to the few but should include the multitude of nurses, nurses' aides, volunteers, porters and ward assistants for all of these have helped to build the Bellevue community we know.

"In a hospital, changes brought about by technical progress and greater medical knowledge bring only variations of the same problem—how best to care for the sick. The changing times will bring constantly changing problems needing a new approach by every succeeding generation, an approach which, though motivated by the same desire to serve, will be as different as my way of thinking is different from my mother's or my grandmother's. We are all conditioned by our environment, and the different slants from one generation to another are inevitably an important factor in the growth and deliberations of any organization. They force us to look forward and never back. The inspiration is the same but the implementation is different.

"I know I speak for the elder members of the Board when I say how much our work for Bellevue and its nurses' education means to all of us, how much the devotion of the nurses whom we

come in contact with inspires us, how much we hope our generation of Board members will contribute as full a share to the guidance and the training of the nurses as did past generations. So firmly do we feel the continuity of the Board on which we serve that, looking forward another three generations to the 150th anniversary of the Bellevue School of Nursing, we see yet another group of women animated by the same purpose and ideals, still standing shoulder to shoulder with the employees of hospitals of New York City and with New York University, and still helping to solve the age-old yet ever new problem of caring for the sick of a great city."

* * *

The next speaker was Dr. George Baehr, president of the New York Academy of Medicine, who paid tribute not only to the Bellevue School but to the nursing profession.

"I have had an unusual opportunity in two wars to witness the magnificent services which the School and its graduates rendered to our country."

Dr. Baehr described in more detail the assistance given by nurses in setting up plans to man civilian hospitals and release nurses to the armed forces, in developing the training of volunteer nurses' aides and in the establishment of the Cadet Nurse Corps. He then added, "In times of peace, the medical profession has learned to respect the high standards of nurse education exemplified in this School of Nursing which has had its influence upon schools of nursing throughout the country.

"Many of us who have worked shoulder to shoulder as partners with its graduates can testify to the fact that nowhere in this land are more competent helpers developed and trained. So it is a great pleasure to tell without reservation of our respect and admiration for this great School of Nursing and to wish it Godspeed on its seventy-fifth anniversary."

* * *

Mrs. Aldrich then said, "Our previous speakers told of the School's history. We are to hear from two distinguished speakers who represent the School's present and future activities. In 1942, a new and very important partner joined the City of New York and the Board of Managers, when the affiliation was effected with the New York University College of Medicine for the purpose of raising the standards of nursing education." She then introduced as platform guest Dean Currier McEwen of the College of Medicine and presented as the next speaker, Dr. Harry Woodburn Chase, Chancellor of New York University, who paid tribute to the Board of Managers, the Department of Hospitals of the City of New York and the graduates of the Bellevue Schools "who have made possible this distinguished record." He continued, "The fame of the Bellevue

Schools has spread far and wide. What higher tribute could be paid than to come to be known as 'The Mother of American Nursing Schools'?

"When New York University in 1942 entered into an agreement with the Bellevue Schools, it was done in an effort to throw into the fight for good nursing the full weight of academic influence. It was also the belief of those directing the school that University affiliation would make nursing a more attractive life work. This affiliation was a natural outgrowth of 100 years of cooperative effort between the University's medical faculty and Bellevue Hospital.

"In its association with the Nursing School, however, the University will not be satisfied to stand still."

Chancellor Chase predicted that in their dual relation to the Hospital and the University the Schools of Nursing will play an increasingly important role as the story of the New York University Medical Center is unfolded. He said the Medical Center was to be a model of its kind and that it would incorporate the best and most modern thinking to meet the growing demand for broader medical services and higher health standards. He said that our American people enjoy the highest standard of medical care the world has ever seen, but the need is recognized for pressing forward, particularly in the field of preventive medicine.

"Our higher goal is the prevention of disease and disability," said the Chancellor. "In the accomplishment of this greater objective the graduates of this School and their associates in the nursing profession will play an increasingly important role. New York University, I pledge you, will cooperate to insure that the Bellevue Schools of Nursing shall continue as leader in the training of nurses."

Taking the opportunity to pledge to the City of New York, through the Mayor, "the loyalty, faithful service and constant watchfulness which have continued unbroken for the past seventy-five years, Mrs. Aldrich introduced Deputy Mayor John J. Bennett. Mr. Bennett expressed Mayor O'Dwyer's sincere regret that at the last moment city matters had kept him from attending the ceremonies, and extended for the Mayor "the sincere congratulations of a grateful community."

At the close of the program the guests were invited to view the historical exhibit and partake of refreshments.

REPORT OF THE PRESIDENT 1947 - 1948

First and foremost, this has been the year of our 75th Anniversary. A full account of the celebration and several of the speeches appear elsewhere in this Report. However, I would like to say here that the programs arranged by Mrs. Aldrich and the able Committees of the Alumnae Association enabled us to do fitting homage to our brilliant past and stimulated everyone to face the challenge of the future with new energy and vision. The attendance at all of the functions was a tribute to our school and the speeches will long be remembered by all who heard them.

In the fall of 1947 the Board started with a discouraging outlook, as the crowded conditions at Bellevue Hospital and the shortage of personnel on all levels persisted. In spite of these problems the Board got down to work with enthusiasm and energy. The Joint Executive Committee, on which sits the President of the Board and Miss Mary Ellen Manley representing the New York City Department of Hospitals and presided over, as usual, by Dean Currier McEwen, of the Medical College of New York University and met regularly, once a month, with Miss Edwards attending ex-officio. We discussed all present problems and future policies of the school with the greatest frankness. From these meetings has come a closer relationship between the three groups responsible for the school and many encouraging developments are awaited in the coming year. The first concrete result of our efforts was made apparent late in June when it was announced that Miss Edwards, whose retirement was imminent, had consented to stay on as Director of the Bellevue Schools of Nursing and Nursing Service. This news was received with gratitude and joy by one and all. We realize it represents a personal sacrifice on Miss Edwards' part and we are deeply grateful that she has found it possible to continue. The Bellevue School is uniquely fortunate to be able to rely on her loyalty, wisdom and knowledge.

The discussions of the Executive Committee have been reported to the Board in full and the Board itself has given much time and thought to the future of the Bellevue School. As a group we are well aware of the new developments in Nursing Education. We wish Bellevue to be a leader as it has been so many times in the past. A great City Hospital Training School, a great University Medical School and a Lay Board with a distinguished history of service can surely muster the wisdom and courage to point the way in a good many of the perplexing problems that confront the nursing profession today. We do not minimize the difficulties nor do we overlook the terrific everyday responsibilities at Bellevue. But our school must go forward on the educational level. The Board awaits recommendations from the Executive Committee and assures both the Department of Hospitals and the Medical College of its sincere desire to co-operate and its firm conviction of the need for action.

This winter we were fortunate to have Commissioner Bernecker with us on two anniversary occasions and at the graduation exercises. He spoke to us each time and twice he stated that the new nurses' residence would be started in 1949. This statement from the Commissioner of Hospitals has improved morale in our school and the hospital to a tremendous degree and Dr. Bernecker has been assured that the Board of Managers is ready to support him in every way possible and especially to help in finding interim quarters for the school.

Ever since the beginning, Board Members have visited throughout the wards of Bellevue Hospital. For many years we have felt the need of some meeting ground where doctors and nurses could discuss their mutual problems. We were extremely gratified to learn that the Executive Committee of the Medical Board had appointed a Subcommittee on Nursing under the chairmanship of Dr. John Dietrick. Dr. J. H. Mulholland was asked to serve as was the Medical Superintendent, the Director of Nursing Service and the President of the Board. The first meeting took place in April at which Miss Edwards presented some very enlightening reports. It is hoped that this Committee will meet often next year and that a frank, informal discussion will enable all concerned to see and better solve their mutual problems. The Board could not function effectively without the cooperation of the Medical Superintendent. Dr. Jacobs and the Board have worked together many years in a spirit of mutual confidence—I would like to take this opportunity to thank him now for the gracious way he receives us at all times, for his willingness to discuss Bellevue problems with complete frankness and for his complete understanding of our function as a lay group.

The Standing Committees have carried out their responsibilities with devotion and ability. I am grateful for the cooperation of every member of the Board and particularly for the excellent way in which all Committee Chairmen have carried forward their functions. Miss Edwards and her staff have made it easy and a pleasure to keep in close touch with them. The Board realizes fully well the size of the load they are all carrying and appreciates deeply their loyalty to Bellevue and their untiring efforts on behalf of the School.

Respectfully submitted,

MARY C. ROCKEFELLER, *President*

REPORT OF THE SECRETARY 1947 - 1948

The year 1947-48 was an active one for the Board in its concern to play its proper part in the increasingly complex area of the training of nurses, and in its relationship to the total picture including the University, the Doctors, the Hospital Administration and the public. To this end, the Board has been represented regularly on the Nursing Faculty Council Meeting, the meetings of the National Nursing Council, the Joint Executive Committee and last May received a request from the Medical Board of the Hospital that the Board of Managers be represented on a Standing Committee on Nursing which Dr. William S. Tillett, Chairman of the Executive Committee of the Medical Board, was appointing. The Board was greatly pleased by this action.

In line with its interest in Nursing Education, the Board approved a cost analysis study of the Bellevue Schools of Nursing as recommended by the Joint Executive Committee. This will be a study to determine what it costs New York City to maintain the Bellevue Schools of Nursing, and will be the joint responsibility, and under the supervision of New York University and the Board of Managers.

The Board was actively interested in the nurse recruitment program which was linked with the observance of the 75th Anniversary of the School.

The Anniversary Committee, of which Mrs. Winthrop Aldrich was chairman, made a notable success of the Anniversary observances, details of which are presented elsewhere in this Report.

A gift of \$4,000 from Mr. Dwight Dere Wiman to promote the education of men nurses, and a bequest of \$5,000 from Mr. Henry James is gratefully acknowledged.

The Board presented its usual prizes at graduation to the students who had earned scholastic and practical nursing honors, together with a special prize of \$25.00 to Miss Mary Johnston for outstanding service during her entire school career.

The resignations of Mrs. R. Graham Heiner, Mrs. Harrison Tweed and Mrs. George Tucker Bispham were accepted with deep regret.

The Annual Meeting of the Members of the Society of the Bellevue Schools of Nursing was held on Friday, April 2nd, 1948.

Mrs. Cass Canfield was elected to fill a vacancy in the class of 1954.

Mrs. S. Felton Posey was elected to fill a vacancy in the class of 1951.

Mrs. W. Palmer was elected to fill a vacancy in the class of 1952.

Mrs. Albert C. Wall was elected to fill a vacancy in the class of 1953.

Mrs. John B. Leake was elected to fill a vacancy in the class of 1953.

The Annual Meeting of the Board of Managers of the Bellevue Schools of Nursing was held on Friday, April 2nd, 1948. At this meeting the following officers were elected:

President	Mrs. Nelson A. Rockefeller
First Vice President	Mrs. Vanderbilt Webb
Second Vice President	Mrs. J. Howland Auchincloss
Secretary	Mrs. Edwin H. Koehler
Assistant Secretary	Mrs. Edward S. Rimer
Treasurer	Mrs. Langbourne M. Williams, Jr.
Assistant Treasurer	Mrs. Edward G. Lowry, Jr.

Concern of the Board over a successor to Miss Edwards has happily been deferred, as she has consented to remain for an indefinite period.

The Board is deeply sensible of the imaginative and vigorous leadership of Mrs. Rockefeller in this period of swiftly moving events, and is grateful for the opportunity to serve under her.

Respectfully submitted,

ESTELLE GILES RIMER, *Secretary*

REPORTS OF COMMITTEES

The following committee reports cover the period of the fiscal year, July 1, 1947 to June 30, 1948.

Committee on the 75th Anniversary

In October, 1947, Mrs. Rockefeller, president of the Board, asked me to form a committee to coordinate the plans for celebrating the 75th Anniversary of the Bellevue School of Nursing. A committee representing the Alumnae and Faculty of the School as well as the Board of Managers was invited to serve.

Mayor O'Dwyer launched the 75th Anniversary celebration by a special proclamation designating May 1-10 as Bellevue Schools of Nursing Week. The two principal events marking the anniversary were the opening of the exhibition of historical material depicting the development of the Bellevue School of Nursing at the Museum of the City of New York and a dinner at the Waldorf-Astoria Hotel under the auspices of the Alumnae Association. In addition, there were several teas and class reunions, a fashion show of Bellevue nurses' uniforms by the students, a replica of the original nurses' residence sitting room in the window of W. & J. Sloane and Co. on Fifth Avenue, interfaith religious services in the Bellevue Chapels, and all of these were attended by large numbers of nurses from many parts of the country.

The committee was fortunate in obtaining the interest and cooperation of Mr. John Sloane, president, and Mr. Harding Scholle, director of the Museum of the City of New York, who made possible the unusual exhibition which was opened on May 6th and was extended until June 5th.

At the opening exercises the speakers were Deputy Mayor John J. Bennett, representing Mayor O'Dwyer; Dr. Edward M. Bernecker, Commissioner of the Department of Hospitals; Dr. Harry Woodburn Chase, Chancellor of New York University; Dr. George Baehr, President of the New York Academy of Medicine; Mrs. Vanderbilt Webb, granddaughter of Mrs. William H. Osborn, one of the founders of the School, and daughter of Mrs. William Church Osborn, who for 32 years was president of the Board. Mrs. Aldrich presided. The members of the senior class, in uniform, were seated on the staircase behind the speakers' rostrum.

The banquet organized by the Alumnae Association was held in the grand ballroom of the Waldorf-Astoria, Monday evening, May 10th. Over a thousand alumnae and friends of Bellevue, attending, heard a program of interesting speeches, with Miss Loraine Dennhardt presiding. Among the speakers were Commissioner Bernecker, Mrs. Aldrich, Mrs. Mark L. Fleming, Miss Florence Bacon, Mrs. Henry Colvin, Miss Isabel M. Stewart, Miss Mary Ellen Manley, Dean Currier McEwen, Miss Annie W. Goodrich and Mr. Nelson A. Rockefeller.

This report of the anniversary celebration would not be complete without a word about the excellent publicity given by the newspapers and magazines. The services of Mrs. Edwin H. Koehler, publicity chairman, and Mr. Russell Newcomb, public relations counsel lent to the committee by the New York University-Bellevue Medical Center campaign, were of invaluable assistance in the proper presentation of the anniversary to the public. The publicity has stimulated interest in the School and boosted recruitment of students.

To all who worked to make the celebration the success that it was, our hearty thanks are here expressed.

Respectfully submitted,

HARRIET ALDRICH, *Chairman*

Osborn Hall Committee

The third year of the operation of Osborn Hall in its temporary quarters has been a busy one with all the problems incidental to running a restaurant, namely, increased cost of food, higher wages demanded my employees, absenteeism, and reluctance of clientele to meet increased costs with increased charges.

The majority of guests are medical students and faculty—next come the clerical workers, secretaries and technicians. The nurses and student nurses are the smallest group.

The rising cost of living is particularly hard on the students, many of whom receive no benefits under the G. I. Bill. The cost of tuition, books, etc., leaves little in their budget for food. We are conscious of their problem and endeavor to do our best to meet it, but we have an obligation to try to keep Osborn Hall out of the red.

The summer schedule presents the greatest problem, as, with overhead pared to the bone, the number of patrons using the facilities is not enough to carry the expense of keeping open. The Dean feels that the Medical College cannot do without the restaurant except for a 2 week vacation period, so New York University has helped to meet the operating deficit. This makes it possible for the restaurant to continue to function, and the Committee is most grateful.

Not only does the restaurant serve those who come to the dining-rooms. More than a hundred lunches are sent out each week to various faculty and student groups, some to Bellevue, some to the Dean's office. Fraternity, faculty and student groups have special dinner parties throughout the school year, and the Medical Alumni Luncheon on Washington's Birthday has become an annual affair at Osborn Hall, with attendance of over 200.

The Committee is grateful to Miss Helberg for her able management and unflinching tact.

The Shop continues to cater to the needs of the N. Y. U.—Bellevue Community with gifts, greeting cards, candy, cigarettes, magazines, stationery, cosmetics, underwear and novelties. The lending-library is active. Mrs. Trigg is glad to know about any needed supplies so that she may have them on hand.

The details of the scene change, but the picture remains essentially the same; an endeavor on the part of the Committee and Staff to meet the needs of the N. Y. U.—Bellevue community in a period of inflation and transition which intensifies all the problems inherent in the situation.

Respectfully submitted,

ESTELLE GILES RIMER, *Chairman*

The Nursing and Health Committees

The Nursing Committee has again enjoyed an interesting year. We have helped where we could with school activities, both educational and social, and we have cooperated with the hospital plans for recruitment of student nurses. Our regular meetings have been well attended. We reported each month to the Board of Managers and asked that it take action on many of our recommendations.

The Mills School for male nurses, which was closed during the war, was reopened. Mrs. Henry Forsyth has accepted the chairmanship of this committee.

The Health Service has moved to better quarters on the first floor at 440. It now has adequate space for waiting and examining rooms, storage for files and equipment, and private offices for the school's physicians and staff nurses. The Health Committee helped with the moving and decoration of the new offices. We are delighted that the physical set-up of this valuable service has been so greatly improved and hope that equipment still needed, such as an electric ice-box and outside telephone, may be acquired during the coming year.

Miss Edwards has been inspiring and helpful in guiding our activities, and we are again grateful for the encouragement we have received from Dr. Jacobs, the physicians and the nurses at Bellevue. Their interest and enthusiasm are invaluable to the school and to our committee.

Respectfully submitted,

ALICE W. OTIS, *Chairman*

The Edith Northcote Fund

The Edith Northcote Fund continued to pay the salary of a chest specialist and consultant on tuberculosis problems among the nurses, and consider themselves fortunate that Doctor Julia Jones is filling this position so ably.

Three nurses have been given financial assistance at sanatoria both from the Edith Northcote Fund and the Blanche Potter Fund.

The weekly bus trips to Jones Beach during the summer continue to be a great success, and since the opening of the Mills School more buses have been made available to accommodate the increased number of students.

During the hot summer months these trips are looked forward to eagerly by all the nurses and have provided the change and refreshment needed for both health and morale.

Respectfully submitted,

JOAN FORSYTH, *Chairman*

ANNUAL REPORT TO BOARD OF MANAGERS

JULY 1, 1947 - JUNE 30, 1948

The volunteer service of Bellevue continues with an excellent group of well trained workers. It is encouraging to note that there have been many more active volunteers working during this Summer than in past Summers. There, also, has been a definite increase of new volunteers starting in with the Fall registration and many old volunteers have returned after the two Summer months.

A new service, known as the "Entertainment Service," has been started which consists of movies being shown in the evenings and musicians of all types. This service has proven already to be of great value in giving pleasure to the patients.

Mrs. Sloane continues as Director of the Volunteers and has built up efficiently and consistently the volunteer ranks.

MONTHLY REGISTRATION

	<u>Average Number</u>	<u>Total Hours</u>
Red Cross Nurses Aides:		
Graduates	39.9	8,472 $\frac{1}{4}$
Student Aides	20.	3,565
Red Cross Gray Ladies.....	9.1	2,834 $\frac{3}{4}$
Red Cross Gray Ladies		
Psychiatric Division	8.7	1,013
Red Cross Staff Assistants.....	7.11	2,015 $\frac{3}{4}$
Red Cross Hospital Assistants.....	11.	293
Red Cross Canteen.....	8.	99
Junior League Rehabilitation	42.8	8,396
Hospital Volunteers	55.9	12,795
Substitute Mothers	35.	2,244
Chapel Aides	22.1	292
		42,019 $\frac{3}{4}$

BARBARA R. BURNETT,
Chairman, Joint Committee on Volunteers
(with Social Service Auxiliary)

BELLEVUE SCHOOLS OF NURSING FACULTY AND SUPERVISORS OF HOSPITAL NURSING SERVICE

July 1, 1947 to June 30, 1948

ADMINISTRATION

Director of Bellevue Schools of Nursing and Nursing Service of Bellevue Hospital: BLANCHE E. EDWARDS, R.N., M.A.

Assistants to the Director of Bellevue Schools of Nursing and Nursing Service:
IRENE ROBERTSON YOUTZ, R.N., M.A., Director of Student Personnel; HELEN V. RYAN, R.N., M.A., Administrative Assistant in charge of Clinical Assignments; ROSE V. MCCARTHY, R.N., B.S., Administrative Assistant, Nursing Service (from August, 1947); MILDRED B. NORTH, R.N., B.S., Administrative Assistant, Psychiatric Nursing Service (resigned May, 1948); ANN DOYLE, R.N., B.S., Assistant in charge of Out-Patient Department; MINNIE BIFFER, R.N., Assistant in charge of Surgical Supplies and Equipment; MARIE STANDISH LAMBERTON, R.N., B.S., Supervisor of Hospital Attendants; FRIEDA LIFSHITZ, R.N., Assistant in Nursing School Office.

HEALTH SERVICE

Director of Health Service: EVALYN SIMMONS, R.N., B.S.
Physician, Bellevue Schools: JAMES E. MCCORMACK, M.D.
Surgeon, Bellevue Schools: SAMUEL STANARD, M.D.
Chest Consultant, Bellevue Schools: JULIA JONES, M.D.
Psychiatric Consultant, Bellevue Schools: ZULEIKA YARRELL, M.D.

RESIDENCES

Supervisor of Women's Residences: MYRTLE BYRON, R.N.
Supervisor of Men's Residence: MRS. HESTER LOWRY, R.N.

DEPARTMENT OF INSTRUCTION

Director of Instruction: MARY C. EDGAR, M.S., R.N.
Director of Instruction, Psychiatric Service: MILDRED GOTTDANK, R.N., M.A.

INSTRUCTORS

Anatomy and Physiology—MARIAN MCGILL WOOD, R.N., M.A.
Anatomy and Physiology, Assistant: KATHLEEN MANN, R.N., B.S.
Chemistry: HELEN CHADWICK, R.N., M.A.
Microbiology, Public Sanitation: LOIS COONS, R.N., B.S.
Principles and Practice of Nursing: MARGARET CALLER, R.N., B.S.
Principles and Practice of Nursing, Assistant: RITA SKONEY, R.N.
Elementary Materia Medica, Pharmacology and Therapeutics: HELEN SEIDEN, R.N., B.S.
Nutrition and Cookery. Diet Therapy: MARGARET MCCARTIN, B.S.
Diet Therapy, Assistant: MIRIAM COHEN, M.A.
History of Nursing, Ethics: ANN DOYLE, R.N., B.S.
Personal Health and Hygiene: EVALYN SIMMONS, R.N., B.S.
Physical Education: GERALDINE SMITH, M.A.
Librarian: DORIS BOLEF, B.S. in L.S., B.S. in Ed.
Librarian, Assistant: MARGARET MARY BERENBAK, B.S., B.A.
Librarian, Assistant: EDYTHE K. ROSENBERG

DEPARTMENT OF SUPERVISION

Director of Supervision and Staff Education: MARY ELSIE PALMER, R.N., M.A.
(from Sept. 1, 1948)

SUPERVISORS AND CLINICAL INSTRUCTORS

Medical Nursing: LELA GREENWOOD, R.N., M.A.
Medical Nursing, Assistant: ALICE KINCH, R.N., B.S.
Surgical Nursing: JOSEPHINE KARBIN, R.N., B.S.
Surgical Nursing, Assistant: MARY FEDERKO, R.N., B.S.
Obstetrical Nursing: MAE M. BOOKMILLER, R.N.
Pediatric Nursing: AGNES MURRAY, R.N.
Pediatric Nursing, Assistant: HAZEL LEAVITT, R.N.
Pediatric Nursing, Assistant: ETHEL CASSOTTI, R.N., B.S.
Tuberculosis Nursing: HELEN WAGO, R.N., M.A.
Tuberculosis Nursing, Assistant: LOUISE FAULKNER, R.N., B.A.
Operating Room Nursing: GRETA FAULKNER, R.N., and ELIZABETH GLANDER, R.N., B.A.
Urological Nursing: LEO PIERCZYNSKI, R.N.
Gynecological Nursing: ANNA FLOOD, R.N.
Eye, Ear, Nose and Throat Nursing: INA CLAYRE WINTERS, R.N.
Orthopedic Nursing: ELIZABETH BANKER, R.N., M.A.
Neurological Nursing: MARGARET WENING, R.N., B.S.
Rehabilitation Nursing: ALICE MORRISSEY, R.N., B.S.
Venereal Disease and Dermatological Nursing: ALBERTA ELLIS, R.N.
Emergency Nursing and Admitting Department: JANE AJELLO, R.N.
Psychiatric Nursing: VIOLA EDWARDS, R.N.; ANN MCGUIRE, R.N.; HAZEL RUSSELL, R.N.; TESSIE CYCOVICH, R.N., B.S.

PERSONNEL SUPERVISORS

Pavilion A & B: IRENE HIGGINS, R.N.
Pavilion C & D: ROSE HORVATH, R.N., B.S.
Pavilion F & G: HERMINE FROMM, R.N.
Pavilion I & K: RUTH MINGUS, R.N.
Pavilion L & M: LEAH VANDERVORT, R.N.
Pavilion N, O, P & Q: BEATRICE MCGAVIN, R.N., B.S.
Pavilion R & S: ALBERTA ELLIS, R.N.

EVENING AND NIGHT SUPERVISORS

Chief Supervisors

ETTA MAHONEY, R.N.

HELENA SIRD, R.N.

Pavilion Supervisors

MARY MACINTOSH, R.N.
EUGENIA PLASS, R.N.
JOHNNIE LEE BEAGLES, R.N.
CONNIE COASSIN, R.N.
ELIZABETH FIGGE, R.N.
NAN FOX, R.N.
MARGARET GODFREY, R.N.
BEATRICE RYAN, R.N.
HAZEL HUTTON, R.N.

SARA EDWARDS, R.N., M.A.
ALICE QUINN, R.N., B.A.
ALETHEA BOGCESS, R.N., B.S.
RHODA SENSENBACH, R.N.
ALICE RISOLI, R.N.
JANE CALLAVAIE, R.N.
MARY ROBINSON, R.N., B.S.
VIOLA SALTER, R.N., B.S.
HELENE ELLIS, R.N.

REPORT OF THE DIRECTOR OF THE SCHOOLS OF NURSING AND NURSING SERVICE OF BELLEVUE HOSPITAL

Highlighting the events of the past year for our nurses and students was the observance during May of the seventy-fifth anniversary of the founding of the Bellevue School of Nursing. The events connected with the celebration of the anniversary brought together from near and far hundreds of graduates who by their presence reaffirmed their loyalty and affection for the School and shared with faculty and students the interest, enthusiasm and inspiration of this successful reunion. Joining with us were our colleagues from other schools of nursing who are presently employed at Bellevue or who have in the past been members of our nursing staff.

We were privileged to welcome as honored guests three distinguished former directors of the School—Miss Annie W. Goodrich, long a world figure in nursing, who served as general superintendent of the Schools of Nursing of Bellevue and Allied Hospitals from 1908 to 1910; Mrs. Amy Hilliard Colvin, who held the same position from 1917 to 1919, and Mrs. Marian Rottman Fleming, who served as general superintendent of the Schools until 1929 and thereafter became first director of the Division of Nursing of the Department of Hospitals, serving in the dual capacity until 1935. Miss Florence Bacon, a former superintendent of nurses was also given a cordial welcome.

The initiation of the plans for celebrating the anniversary furnished new evidence of the enterprise, generosity and leadership of the Board of Managers which has characterized their relationship to the School for more than seventy-five years. At a time when the abundance of problems facing the nurses made any added undertaking seem formidable, the members of the Board foresaw the values to be gained and pushed the plans forward with confidence and vigor. The wisdom of their action was amply demonstrated. The whole-hearted cooperation of the Alumnae Association, the enthusiastic response of individual graduates, the earnest efforts of faculty and students to make the anniversary celebration a success together with the good wishes and generous assistance of professional colleagues and friends from other organizations, were fused into a great heart-warming experience which inspired all who participated.

During the series of anniversary events we had opportunity to hear more about the plans for the development of the New York University-Bellevue Medical Center. This glimpse into the future revived the hope of faculty, students and alumnae that the erection of the residence with its much-needed expanded facilities for education and student welfare will be among the first projects to be carried forward.

Mills School Reopened

In March, 1948, the admission of students to the Mills School of Nursing for Men was resumed. The first small class of six students was augmented by the transfer from the Fordham Hospital School of Nursing of twelve advanced students who are continuing the course at Bellevue. Classes will be admitted twice each year and it is expected that the enrollment will soon reach pre-war levels. There has also been an increase in the number of male affiliating students this year and a still larger group is scheduled to come to Bellevue in the fall.

Student Enrollment

The decline in enrollment has continued as the larger classes, admitted during the war years, have completed their course. On June 30, 1948, there were 295 students in the Bellevue Schools, a decrease of 85 as compared with the enrollment the year before.

During the year 127 freshman students were admitted, including the six men who entered Mills School. This was an increase of 10 over the freshman students enrolled in the previous year. Other admission to the Schools included the twelve Fordham students who entered Mills School with advanced standing and eight upper class Bellevue students readmitted after extended absences.

A total of 547 students from 34 different affiliating schools were admitted to the Bellevue Schools during the year. Of these students fifty-one were men. The period of their enrollment at Bellevue ranged from eight weeks to one year.

Four schools of nursing sent a total of eleven students to Bellevue for selected assignments as Senior Cadets.

Graduation

During the 12-month period covered in this report, 191 students were graduated. Sixteen of these received the Bachelor of Science Degree of New York University.

The 1948 graduating class consisted of three sections whose course was completed in March, June and September. This group of 111 women included the last of the members of the Cadet Nurse Corps, enrolled under the federal aid plan sponsored by the United States Public Health Service.

Graduation day on June 9th included participation in the formal commencement exercises of New York University, at which the certificates and degrees were conferred by Chancellor Harry Woodburn Chase, followed in the afternoon by a reception at Bellevue for the graduates and their friends.

Faculty Changes

The School has been fortunate to welcome back one of its distinguished graduates, Miss Mary Elsie Palmer (class of 1933) as director of supervision and staff education.

Miss Rose McCarthy, formerly assistant superintendent of nurses at Fordham Hospital, has joined the administrative staff in the Nursing School Office.

Mrs. Helen Seiden, graduate of St. Luke's Hospital School of Nursing, Chicago, joined the instruction staff in September 1947, and is teaching elementary and advanced pharmacology.

Miss Kathleen Mann, Bellevue graduate of class of 1946, was promoted to the position of assistant instructor in anatomy and physiology in September 1947.

Miss Alice Morrissey rejoined the faculty in February as nursing supervisor in the department of rehabilitation and physical medicine, following completion of college study at Columbia University.

Miss Ina Clayre Winters accepted promotion to the position of clinical instructor in ophthalmological and ear, nose and throat nursing, following the resignation of Miss Eva Steinburg.

Other promotions were those of Miss Greta Faulkner to the post of operating room supervisor July 1, 1947, succeeding Miss Josephine Shull, resigned; Mrs. Louise Faulkner, to post of assistant clinical supervisor of chest service, succeeding Miss Alice Kinch, who accepted transfer to the supervision staff on the general medical service; and Miss Josephine Karbin, appointed chief supervisor of the general surgical service, succeeding Miss Lydia Zetzche, resigned.

Miss Lucille Seaman, assistant instructor in nutrition and diet therapy, left to join the teaching staff at Kings County Hospital School of Nursing. Miss Miriam Cohen became a new member of the teaching staff in diet therapy.

The resignation of Mrs. Mildred Bartholomew North, assistant superintendent of nurses in charge of the nursing service of the psychiatric division, was accepted with regret in May, 1948. Miss Esther Austin, who has been Director of Instruction at Morrisania Hospital, has accepted appointment to the vacant position to assume the duties in August.

Staff Education

Miss Elsie Palmer, director of staff education, conducted two courses in ward administration and clinical teaching for staff nurses desiring to prepare for positions as head nurse or ward instructor. Seventy-eight graduate nurses employed on the hospital staff completed the course, which consisted of four units with the main topics of discussion including: 1. The Hospital and the Community (2 hours); 2. The Responsibility and Preparation of Head Nurse and Ward Instructor; 3. Ward Administration (10 hours); 4. Teaching in the Clinical Unit (10 hours). Twenty-two of the graduates who completed this course have been promoted, six to head nurse positions, sixteen to positions as ward instructor.

Fifty-two graduate nurses of our staff carried advanced courses in nursing at near-by colleges during the past year. The interest and

assistance of the Board of Managers in providing scholarship assistance has been greatly appreciated. Eleven of our nurses continued their education through veterans education scholarships.

An all day conference between directors of the schools of nursing which affiliate with the nursing schools of the Department of Hospitals and faculty members of our schools was held at Bellevue in January. Representatives of the State Department of Education also participated in the discussions which were valuable in promoting better understanding and cooperation in the development of a well integrated educational program for the affiliating students.

Residence and School Facilities

The condemnation of the building at 408 East 26th Street, last fall made it necessary to find new space for one of the science laboratories, class room and the School's gymnasium. The former dining rooms in the Residence Annex at 426 East 26th Street and adjacent rooms were taken over for this purpose. The main dining room is now used as a gymnasium which serves the double purpose of providing space for parties, the coffee shop has been converted into a laboratory for anatomy classes and the small rooms once used by the gift shop have been combined in one single classroom. There is an adjacent office for the instructors. Requisitions have been submitted for providing better lighting for the laboratory and gymnasium.

These improvised facilities are easily accessible since the occupied space is all on the ground floor and has a separate entrance from the street, hence offers some advantage over the vacated quarters. Nevertheless, this makeshift arrangement is another reminder that most of the School's laboratories are improvisations of space once used for other purposes and are much too small and scattered and are poorly located. The microbiology laboratory, constructed from a block of bedrooms, and the chemistry laboratory developed from two outgrown smaller teaching units, are situated on a dormitory floor adjacent to students sleeping quarters; the nursing arts laboratory occupies dark, low-ceilinged ground floor quarters, near the service entrance, formerly the residence laundry. The library is also housed in over-crowded ground floor rooms, one of the outgrown science laboratories. The ventilation of these rooms is poor and adjacent steam pipes make them almost unusable at times. Attention has often been directed to the faults of the existing educational facilities and housing accommodations.

The more serious problems which confront faculty and students are related to these conditions. All means of improvisation have been exhausted and the only real solution will be an adequate nurses home with a properly laid out and equipped educational unit.

The reduction in student enrollment made it possible to vacate the dormitory floors over the Out Patient Department and to provide individual rooms for all the women students in the main residence

at 440 or in the annex at 416 East 26th Street. The men's quarters in pavilion C and D which were used to house extra women students while the Mills School was closed have been returned to the exclusive use of men students.

Health Service

The untimely death of Dr. Ursula J. Roche Moore in July, 1947, was a great loss to the School. She had served as chest consultant for our Schools since 1942 and was admired and respected by those with whom she worked in the Health Service because of her superior medical competence and her great interest in the welfare of the students. The volume of chest work during the six years that she served the school was more than at any time in our history. The rapidity and accuracy with which she worked during the war years made possible the expansion of the tuberculosis case finding and control program.

The study of tuberculosis among graduates from 1934 to 1944 begun by Dr. Moore in 1944 is incomplete. It is expected that this valuable study will be continued by some physician to be appointed by the director of the chest service, Dr. J. Burns Amberson.

Dr. Julia Jones, assistant director of the Chest Service at Bellevue, was appointed chest consultant for the School in August. Dr. Jones has given much time and thought to the program and is particularly considerate of the individual problems of nurses who develop tuberculosis. Her position on the hospital staff enables her to continue to direct the medical care of the nurses who are hospitalized, and it is apparent that the nurses are more assured and have a better understanding of their illness and prognosis.

With the reopening of the Mills School in March, 1948, an infirmary unit was set up in the men's residence. Four beds and a well equipped treatment room and laboratory are available for use. The routine preventive measures and follow up work for the men continues to be carried on in the Health Service offices.

In May, 1948 the Health Service was transferred from the inadequate quarters on the ground floor of the nurses' residence to a suite of rooms on the first floor. Thirteen rooms and two utility rooms are being used to advantage. The set-up is such that many activities can be in progress simultaneously. Delays are avoided, the patients enjoy privacy and are more comfortable and there is an improved general atmosphere. The Health Service is appreciative of the interest of the members of the Board, especially to Mrs. Harold Otis, chairman of the Health Service Committee, for her gift of linoleum for the floors of the treatment room and minor surgery room.

Dr. James McCormack, school physician, has been granted a leave of absence to serve as medical advisor to the joint U. S. Army, Navy, Air Corps Research Commission. During his absence, Dr. H. Sherwood Lawrence will serve as acting School physician.

The Library

The Carrie J. Brink Library has continued to serve an important role in the School, carrying on its service to students, faculty and alumnae. The problem of maintaining the high quality of the book collection has become increasingly difficult in the past year as costs have risen and the budget allowance for books has for the second year been fixed at the lowest figure since 1935. The librarian has therefore been forced to draw heavily upon the income from the Carrie J. Brink Memorial Fund, of the Bellevue Alumnae Association, but by the end of 1947 all available funds were exhausted. Particularly welcome, therefore, was the announcement that with the opening of the Mills School the Board of Managers was assigning \$500 of the Wiman gift to be used by the Library for purchase of additional books and periodicals and to assist in serving the larger student group.

At the end of the year the library contained 5,290 reference volumes, including 289 new books added in the previous 12 month period. A total of \$515.10 was spent for books; \$200 for subscriptions to periodicals. These amounts do not include money spent for the fiction library which maintains an up-to-date collection and is supported by membership fees of the readers.

The library on May 1st acquired the three additional small rooms which were vacated by the Health Service. During the anniversary celebration a special collection of historical material was arranged for display in these rooms.

A permanent exhibit of pictures and historical material was set up in the reception room of the School of Nursing office suite as a part of the anniversary celebration. This has been the focus of great interest and hundreds of graduates and students, physicians and others have come to see the display.

Student Personnel Program

The Student Personnel program has progressed satisfactorily during its second year under the able direction of Mrs. Irene Robertson Youtz, from whose annual report we present the following information.

There was a noticeable improvement in the work of the Student Association, due chiefly to the cooperation of a good corps of officers. Attendance at the regular meetings was increased by stimulating the interest of the several classes in organizing and presenting programs.

The by-laws of the Student Association were revised again this year to keep the organization as flexible as possible.

In the fall of 1947 the Student Association cooperated with the Alumnae Association which sponsored a bazaar for the benefit of the New York University-Bellevue Medical Center fund. The student group donated dolls dressed in student uniforms and sold chances on them, as well as taking charge of the sales at two of the booths.

In October the Student Association sent four representatives to

the Student Nurse luncheon at the Pennsylvania Hotel in connection with the meeting of the New York State League of Nursing Education.

As a token of their appreciation of Dr. Roche's work as consultant to the student health service, the Student Association contributed \$25.00 to the Dr. Ursula J. Roche Memorial Fund.

The Service Committee continued its activities in providing magazines, food, and flowers for sick students as well as special gifts at Christmas time.

Since the commemoration of the 75th Anniversary of the School was the major activity at Bellevue during the year, it naturally became the center of interest of the student group. The Year Book, with a splendid historical section, was particularly suited to the anniversary occasion. The Student Association assisted in meeting the additional expenses involved in printing the historical section of the book.

Metal ash trays, stamped with the school seal and the dates 1873-1948 were sold by the Student Association as mementos of the Anniversary. They proved to be so popular that after the first shipment of 1000 was sold, another 250 were ordered.

The students appreciated being included in the celebration at the Museum, sponsored by the Board of Managers and were happy to assist in the reception in Chapel Hall on Sunday, May 9, when the Anniversary Services were held in the Chapels. The students on the publicity committee (those chosen for newspaper pictures and interviews) were honored in being guests at a tea at the home of Mrs. Winthrop Aldrich, Chairman of the Anniversary Committee.

The Student Association purchased tickets for the alumnae banquet at the Waldorf-Astoria for each of its officers and for the president of each class. A group of more than seventy students attended the dinner.

The major student activity in connection with the anniversary celebration was the production of a style show of student uniforms showing the development of the uniform from 1873 to 1948. Miss Edwards served as consultant, Miss Palmer as narrator, and Miss Margaret Power of the Kings County Hospital School as director of the production. Thirty-six students participated as "Bellevue Belles." It proved to be a real hit, with two showings on May 19, and a repeat performance for the Alumnae Association on May 20.

All of these activities, as well as the historical exhibits, helped to crystallize students' loyalty to the School.

In keeping with the diamond jubilee theme of the Anniversary Year, the school pin presented to Miss Virginia Gilmartin, who had served as president during 1948, was set with a small diamond.

As an expression of their high regard for Miss Edwards, the class of 1948 presented a photograph of her to the School. The student body joined in honoring Miss Edwards by giving a tea for

the entire school and faculty on March 4, on the occasion of the presentation of her photograph.

The counseling service has been carried out along the lines described in last year's report. One of the encouraging trends noted this year has been the desire of ward instructors to consult with the Director of Student Personnel when student problems have arisen on the clinical services.

The social program of movies, informal dances, outdoor parties, beach trips, and formal proms, described in detail in last year's report, has been carried out without any major changes this year.

The continued interest and support of the Board of Managers have been of great assistance in the work of this department.

The Nursing Service

Our main problem this year has been concerned with stretching the services of a too small nursing staff to cover the increased demands of a patient census of unprecedented numbers. The average daily patient census for the year ending June 30th was 2824.18. The medical wards with an average of 522.8, the tuberculosis wards with every corridor filled with extra cots and an average daily census of 450.8, the psychiatric division with an average of 673.6, were the areas of greatest crowding. Some of the other services also showed increases in the average number of patients with peak loads at times exceeding normal bed capacity.

The admission of active tuberculosis cases to the general medical wards created a situation both difficult and hazardous, because of lack of proper facilities for carrying out safe isolation techniques. The accommodations for care of tuberculosis patients fall far short of the need and this constitutes one of the major unsolved problems of the hospital administrators and nursing service.

Although we had looked forward to a decline of the post war problems and emergencies this year unfortunately some of the difficulties became more acute. The problems confronting the nursing service have for the most part been but a continuation of conditions described in previous reports, namely, the shortage of nurses which appears to be not merely local but a nation wide problem; the need for absorbing into the ward services numbers of untrained auxiliary personnel and providing for their training and supervision, difficult working conditions due to overcrowding of wards, and lack of a sufficiently adjustable flow of equipment and supplies to provide for the excess patients. Most of the wards, operating rooms and clinic services call for extensive renovation and modernization structurally as well as repair and replacement of essential equipment. Conditions like these make the work of the nursing and medical staff more difficult and tend to dissipate the service to patients.

Highest commendation is due the loyal nurses and other workers who have carried on so courageously in spite of the handicaps and difficulties. It is this fine spirit of which Bellevue is most proud.

The graduate nurses who "live in" have had the added discomfort of unsatisfactory living conditions. The annex at 426 East 26th is one of the oldest buildings in the residence group and it has undergone considerable deterioration in its plumbing, heating, lighting facilities. The dining rooms for nurses and attendants are seriously overtaxed. All groups look hopefully forward to the completion of the proposed new residence and school of nursing as the solution of some of the more serious problems relating to housing and food.

Attendant Training Program

The reorganization and expansion of the in-service training program for hospital attendants has been one of the most important undertakings of the past year. Miss Palmer, director of the staff education program for the nursing staff, provided excellent leadership in carrying forward the program for the auxiliary workers. A ward instructor from each major division of the hospital was released from the school of nursing teaching staff to carry out the instruction and supervision of the attendants of that department. These instructors, working under Miss Palmer's leadership and in cooperation with the attendants' employment supervisor, have functioned as a steering committee to develop and carry out the plans.

The program was designed to give the attendants assistance in improving skills and attitudes and promoting better care of patients. The course of instruction was offered to small class groups of from 12 to 24 attendants. A total of 294 hospital attendants completed the course during the first ten months. The class room instruction consisted of general orientation to hospital policies and practices, demonstration and explanation of the elementary techniques of patient care and ward service and return demonstrations by the student attendants. This was followed by supervised practice on the wards. The response of the trainees has been very encouraging and there is mounting evidence of the value of this training program in developing more interested, satisfied and competent workers to assist with the care of our patients.

The work of Miss Palmer's committee involving analysis and clarification of duties of the attendants, leads naturally to further investigation of new areas in which the assistance of this auxiliary group may be utilized. Plans for continuing the study and extending the program of instruction are already under way for the fall. Attendants who display satisfactory aptitude for nursing are being encouraged to prepare for and take the New York State practical nurse licensing examinations.

The members of the Board of Managers have through their frequent visits to all parts of the hospital and their close association with the various activities of the School kept themselves well informed of the problems and achievements of the School and Nursing Service. The Board's generous support of the important school activi-

ties, the health program, the Student Personnel work, their interest in the education and welfare of the students and their unfailing support and encouragement of the faculty and nursing staff based on a real understanding of their problems, have been of inestimable value in this difficult year. We acknowledge with gratitude the financial aid provided by the Board to enable representatives from the faculty to attend state and national meetings of the professional organization and through scholarship grants to assist with the professional growth of some of our graduate nurses.

No report would be complete without a word of appreciation of the guidance of Dr. Jacobs, our medical superintendent, the cooperation and assistance of the deputy superintendents and department heads, and of the stimulating leadership of Miss Mary Ellen Manley, Director of the Division of Nursing of the Department of Hospitals, to whom we are indebted for assistance in meeting the problems confronting our Schools and Nursing Service.

Respectfully submitted,

BLANCHE E. EDWARDS,
*Director of the Bellevue Schools
of Nursing and Nursing Service
of Bellevue Hospital*

NURSING PERSONNEL REPORT

as of June 30, 1948

GRADUATE NURSE POSITIONS AUTHORIZED BY BUDGET		Comparison with previous year*
General Service	831	(—3)
Psychiatric Service	342	(+45)
Total	1173	(+42)

On June 30th these positions were used as follows:

Graduate nurses employed		
(General Service)	547	(—13)
Graduate nurses employed		
(Psychiatric Service)	220	(+5)
Total	754	(—8)

Graduate nurse positions used for employment of Hospital Attendants

General Service	238	(+10)
Psychiatric Service	112	(+30)
Total	350	(+40)

Graduate Nurse positions vacant

General Service	35	(—4)
Psychiatric Service	10	(—10)
Total	45	(—14)

STUDENT NURSES ENROLLMENT ON JUNE 30, 1948

Bellevue Students (women)	278	(—99)
Mills School Students (men)	17	(+14)
Affiliating Students (women)	79	(—2)
Affiliating Students (men)	47	(+36)
Total	431	(—41)

GENERAL STATISTICS

July 1, 1947 to June 30, 1948

GRADUATE NURSES—*General Service*

Appointments	250	(—83)
Returned from Military Leaves.....	3	(—16)
Resignations	186	(+13)
Dismissals	0	(—1)
Deaths	3	(+2)
Days Illness (Total).....	4982	(+430)
Days Absence (other than illness) (Total)	1329	(—203)
Days Vacation (Total).....	7427	(—273)
Leaves of Absence authorized.....	17	(—10)

GRADUATE NURSES—*Psychiatric Service*

Appointments	74	(—50)
Returned from Military Leaves.....	0	(—1)
Resignations	44	(—13)
Dismissals	0	(0)
Deaths	1	(+1)
Days Illness (total).....	2668	(+701)
Days Absence (other than illness) (total)	581	(—336)
Days Vacation	3971	(+1227)
Leaves of Absence authorized.....	14	(+12)

STUDENT NURSES—*Bellevue School of Nursing* (Women)

Admissions (freshmen)	121	(+4)
Admissions (advanced students).....	8	(+3)
Withdrawals (preclinical students).....	13	(+2)
Withdrawals (advanced students).....	18	(—6)
Completed Course	179	(—43)
Days Absence (total).....	772	(+51)
Days Vacation (total).....	9099	(—3184)
Days Illness (total).....	2159	(—1861)

STUDENT NURSES—*Mills School of Nursing* (Men)

Admissions (freshmen)	6	(+6)
Admissions (advanced students).....	12	(+12)
Withdrawals (preclinical student).....	1	(+1)
Resignations (advanced students).....	0	(0)
Completed Course	3	(+1)
Days Absence	1	(+1)
Days Illness	42	(+38)
Days Vacation	29	(—43)

STUDENT NURSES—*Affiliating* (Women)

Admissions	440	(+9)
Resignations	4	(—8)
Completed Course	477	(—28)
Days Absence	48	(—69)
Days Illness	496	(—782)

STUDENT NURSES—*Affiliating* (Men)

Admissions	51	(+40)
Resignations	0	(0)
Completed Course	16	(+4)
Days Absence	23	(+22)
Days Illness	275	(+202)

*Figures following plus signs indicate increase; those with minus signs denote decrease as compared with records of previous year.

GRADUATION EXERCISES

The class of 1948 participated in the formal commencement exercises of New York University on the morning of June 9, 1948, on the Campus at University Heights. Dean Currier McEwen presented the candidates for the certificates and degrees, which were conferred by Chancellor Harry Woodburn Chase.

The following names appeared on the graduation list.

SECTION I

Winifred Yelosky Bourie Forest Hills, Long Island, N. Y.	Charlotte M. Mattheiss Clifton, N. J.
Marietta Louise Bowden Wallkill, N. Y.	Mattie Milner Washington, D. C.
Dorothy Lee Callahan Hollis, Long Island, N. Y.	Joan Moran Brooklyn, N. Y.
Adelaide Maria DiBrizzi Staten Island, N. Y.	Muriel Claire Moscow New York, N. Y.
Marian Evelyn Elder Buffalo Mills, Pa.	Anita O'Rourke Flushing, N. Y.
Clara Stone Gills Alexandria, Va.	Ferne Potter Twin Falls, Idaho
Virginia M. Gilmartin Batavia, N. Y.	Jeannette Raboy Brooklyn, N. Y.
Joan M. Hagstrom Bronx, N. Y.	Florence Raddie Shenandoah, Pa.
Mary Ophelia Hartgrove Hamlet, N. C.	Joyce Riese New York, N. Y.
Sylvia G. M. Henderson Bronx, N. Y.	Phyllis Riese New York, N. Y.
Mary A. Johnston Yonkers, N. Y.	Theresa Rodriguez Brooklyn, N. Y.
Muriel Judith Katz Brooklyn, N. Y.	Joanne Seymour New York, N. Y.
Lillian Kolodny New York, N. Y.	Irene Selma Sternberg Philadelphia, Pa.
Louise Arias Lipperman Bronx, N. Y.	Ethel Sussman Brooklyn, N. Y.
Sarah Ellen Lyons Staten Island, N. Y.	Isabella Tanzer Buffalo, N. Y.
Stephanie Jewett McCormick New York, N. Y.	Patricia Margaret Tuohey Astoria, N. Y.
Ada A. McLaughlin Richmond Hill, N. Y.	Miriam Ruth Weissman Bronx, N. Y.
Louise A. Macchio* New York, N. Y.	

SECTION II

Annie Adam N. Merrick, N. Y.	Cecelia A. Dombroski Hazleton, Pa.
Muriel Marjorie Armstrong New York, N. Y.	Berenice S. Droms Schenectady, N. Y.
Dorothy Agnes Bell Newark, N. J.	Adeline Gay Epifano St. Albans, Long Island, N. Y.
Florence Berger New York, N. Y.	Marilyn Ethel Evers Centerport, Long Island, N. Y.
Marguerite Bowden Wallkill, N. Y.	Lucy C. Fardella Cordopolis, Pa.
Ingeborg Louise Brathauer New York, N. Y.	Gladys P. Forde Pelham, N. Y.
Florence M. Brocki Wanamie, Pa.	Isabel Fornieles New York, N. Y.
Margaret E. Coarsey Bradenton, Fla.	Alice Elizabeth Freuler New York, N. Y.
Lillian Anne DeJesus Greenport, Long Island, N. Y.	Casmira Gorski Middle Grove, N. Y.

*Candidates for Bachelor of Science Degree of New York University.

Jean Duncan Imray*
 Flushing, N. Y.
 Pauline Kerner*
 Bronx, N. Y.
 Margaret Therese Kiley
 Thompsonville, Conn.
 Mary Ellen Kunitz
 White Plains, N. Y.
 Helen Anne Lazarus
 McAdoo, Pa.
 Dorothy Nunez Levine
 New York, N. Y.
 Jean Runnals Lewis*
 Brooklyn, N. Y.
 Betty Dickens Lowe
 Drumright, Okla.
 Helen Patricia McClain
 Birmingham, Ala.
 Shirley Grace McMackin
 St. Marys, Pa.

Harriet L. Mack
 Walton, N. Y.
 Julia Maria Medina
 New York, N. Y.
 Pat Monahan*
 Blackstone, Va.
 Emma Lunetia Nealous*
 Philadelphia, Pa.
 Lennette Pickow*
 Brooklyn, N. Y.
 Elaine Edith Rodkinson
 Laurelton, Long Island, N. Y.
 Eunice Schroeder
 Queens Village, N. Y.
 Ruth Wasserman
 Bronx, N. Y.
 Joanne Wheeler
 Closter, N. J.

SECTION III

Helen Irene Benson
 New York, N. Y.
 Mae Biruk
 Maspeth, Long Island, N. Y.
 Margaret Mary Boyle
 Staten Island, N. Y.
 Mary Jane Brady
 Phillipsburg, N. J.
 Evelyn Mary Brown
 New York, N. Y.
 Olive Elizabeth Campen
 Manchester, Tenn.
 Lucia Cascioli
 Phillipsburg, N. J.
 Linda Lee Clark
 Mansfield, Pa.
 Mabelle G. Comstock
 Farmington, Maine
 Margaret Catherine Drinnon
 Talbott, Tenn.
 Edna Gilleece Escudero
 Bronx, N. Y.
 Virginia Rae Hall
 Denver, Colo.
 Dorothy M. Hauck
 Brooklyn, N. Y.
 Jean Greaves Heinrich
 New York, N. Y.
 Eleanor K. Henssler
 Bronx, N. Y.
 Elizabeth Kiorpes
 Annapolis, Md.
 Helen Klemash
 Yonkers, N. Y.
 Bernice J. Kuzia
 Housatonic, Mass.
 Helen Dorothy McDougall
 Bronx, N. Y.

Miriam Mast
 New York, N. Y.
 Carolyn M. Merrill
 Hollis, Long Island, N. Y.
 Dorlene Margaret Moschak
 Binghamton, N. Y.
 Dorothy Jean Neer
 Walton, N. Y.
 Marie Dorothy Nielsen
 Woodhaven, N. Y.
 Dorothy Ann O'Connor
 Bayside, N. Y.
 Margaret Jordan Paterson
 Glenbrook, Conn.
 Mary Rice Ressler
 Old Lyme, Conn.
 Gloria Mary Saltarex
 New York, N. Y.
 Helene Sekura
 Yonkers, N. Y.
 Helen Marie Serijan
 Syracuse, N. Y.
 Juanita D. Settino
 Mamaroneck, N. Y.
 Grace Elizabeth Soukup
 Bristol, Conn.
 Gladys R. Stross
 South Willington, Conn.
 Marsha Waltman
 New York, N. Y.
 Catherine E. Wulf
 Lindenhurst, Long Island, N. Y.
 Sally D. Yerkes
 Yeadon, Pa.
 Anneliese Zassoda
 Bronx, N. Y.
 Shirley Ruth Zimmer
 Poughkeepsie, N. Y.

*Candidates for Bachelor of Science Degree of New York University.

HONOR AWARDS

Speaking on behalf of the Board of Managers at the graduation reception Mrs. Nelson Rockefeller, president, offered congratulations and best wishes to the graduating class and expressed pride in the excellent record these young women had made.

She explained that while it was true that certain members of the class had attained highest ratings in specific areas and had thus earned the various prizes, the competition had been very close and the difference in ratings was so slight in many instances, that many other members of the class might well be commended for their achievement.

The Lavinia Dock prize for highest scholastic honors was presented to a student who has earned both the certificate in nursing and the degree of Bachelor of Science: Mrs. Jean Runnals Lewis.

The following students, whose names are presented alphabetically, were given honorable mention for their excellent scholastic average:

Dorothy Bell, Olive Campen, Linda Clark, Bernice Droms, Lois Eisele, Marian Elder, Virginia Gilmartin, Mary Hartgrove, Sylvia Henderson, Eleanor Hennsler, Stephanie Jewett, Pauline Kerner, Margaret Kiley, Helen Lazarus, Louise Macchio, Dorothy Nunez Levine, Jeannette Raboy, Eunice Schroeder, Jeanne Seymour, Ruth Wasserman.

Mrs. Lewis also won the special award given by the Bellevue Alumnae Association for having attained the highest general average in both theory and practice. This prize, a Bellevue graduate pin, was decorated with a small diamond, in recognition of the fact that 1948 is the 75th Anniversary, the diamond jubilee of the founding of the Bellevue School of Nursing.

The Mrs. William Preston Griffin prize, for excellence in bedside nursing was presented to: Eunice Schroeder.

The following students were given honorable mention for excellence in bedside nursing:

Annie Adam, Olive Campen, Lois Eisele, Marian Elder, Alice Freuler, Virginia Gilmartin, Eleanor Hennsler, Mary Johnston, Margaret Kiley, Helen Lazarus, Charlotte Mattheiss, Helen McDougall, Ada McLaughlin, Norothy Neer, Marie Nielson, Dorothy Nunez Levine, Margaret Paterson, Dorothy O'Connor, Jeannette Raboy, Florence Raddie, Theresa Rodriguez, Helena Sekura, Joanne Seymour, Sally Yerkes.

Miss Schroeder also received the Charles E. Nammack prize in

excellence in medical nursing, which was presented by Dr. Charles M. Nammack, Director of Fourth Medical Division of Bellevue Hospital.

Closely competing for this award were the following:

Annie Adams, Mae Biruk, Virginia Gilmartin, Jean Greaves Heinrich, Sarah Ellen Lyons, Pat Monahan, Marie Dorothy Nielsen, Helene Sekura.

In announcing two new prizes, Mrs. Rockefeller said:

"The past year, with its activities centered around the commemoration of the 75th Anniversary of the School, has been a period rich in opportunity for service to the school. The cooperation of the student group was splendid.

"One member of the senior class who had demonstrated all through her course her interest in and loyalty to the promotion of school activities, made an outstanding contribution as editor of the 1948 year book, president of her class, secretary of the Student Association and artist in the arranging of the permanent historical exhibit of the School.

"In recognition of the devotion of her time and talent to school activities, the Board of Managers takes pride in presenting a special award to: Mary Johnston.

"Another prize awarded for the first time this year, is for proficiency in Urological Nursing.

"The Bellevue School of Nursing has been especially fortunate in having for several years as a member of the Faculty, a lecturer who not only is a successful specialist in his field but who is vitally interested in the education of the student nurse and the promotion of expert nursing care of the patient. In his lectures and through ward rounds on the Urological Service, Dr. Slaughter has brought to the students the realization of the importance of Urology and Urological Nursing. It is his desire that a prize be given to the member of the graduating class who has shown outstanding ability in Urological Nursing. It is my pleasure, at this time, to present the George W. Slaughter award for proficiency in Urological Nursing to Mary Hartgrove."

The following students were given honorable mention for proficiency in Urological Nursing:

Casmira Gorski, Eunice Schroeder, Joanne Seymour.

ALUMNAE ASSOCIATION OF THE BELLEVUE SCHOOL OF NURSING

REPORT 1947 - 1948

The following officers will serve the Alumnae Association of the Bellevue School of Nursing during 1948-1949, having been duly elected at the annual meeting in May or continuing in office from a previous election:

1948-1949 OFFICERS

President.....	Ruth M. Barker	(1933)
1st Vice President.....	Beverly Stettner	(1937)
2nd Vice President.....	Helen Croke	(1929)
Recording Secretary.....	Margaret Pohl	(1939)
Executive Treasurer.....	Olive A. Eroh	(1917)
Directors.....	Minnie Biffer	(1915)
	Alice F. Murray	(1916)
	Irene Robertson Youtz	(1930)
	Dorothy Quinn	(1931)
	Margaret Wening	(1931)
Finance Committee, Chairman.....	Elsie Palmer	(1933)
	Esther Higgins	(1928)
	Martha Roberts	(1945)
Pension Fund Committee		
Chairman.....	Emma G. Paulding	(1897)
	Grace Voehl	(1932)
	Etta W. Mahoney	(1927)
Membership Committee		
Chairman.....	Helen V. Ryan	(1934)
Service Committee, Chairman.....	Rhoda Lane	(1945)
Publications Committee		
Chairman.....	Blanche E. Edwards	(1920)
Special Committttee to consider future Alumnae Activities,		
Chairman	Loraine Dennhardt	(1919)
Legislative Committee—Appointment pending		
Program Committee—Appointment pending		

The revised By-Laws were published in attractive pamphlet form with covers of light blue, the School color, bearing a picture of the Bellevue seal. These were ready for distribution to each member upon receipt of annual dues in January, 1948. At the same time a small membership card for purposes of identification was issued. To the new nurse elected to membership goes a seacial card of welcome bearing a picture of the School seal in blue.

Miss Loraine Dennhardt was our delegate at the meeting of the House of Delegates of the American Nurses' Association held in Chicago. At the September meeting of the Alumnae Association she presented an interesting report of the discussions relating to the Structure Study calling for unification of the six national nursing organizations.

The Alumnae Committee, with Miss Madelaine Murray as chairman, has been active throughout the year in promoting the Alumnae gift to the New York University College of Medicine Building Fund. To date a total of \$3051.57 has been raised through gifts, the bazaar, and other money-raising means.

A large number of our members attended the New York State Nurses' Association Convention held in New York in October.

Members of the Alumnae Association through its program committee, with Miss Thelma J. Ryan (1927) and Miss Gladys J. Chamberlain (1930) as co-chairmen took an active part in developing plans for the celebration of the 75th Anniversary of the School.

Miss Lela Greenwood (1933) was chairman in charge of the tea honoring members of the 1948 graduating class and Miss Blanche E. Edwards, Director of the School, on May 7th. Over 300 guests attended.

Mrs. Irene Robertson Youtz (1930) was chairman of arrangements for the Coffee Hour in connection with the Sunday morning Chapel Services in the Hospital during the Anniversary Week.

Many classes held reunions over the week-end of May 7-10.

Miss Helene Olandt (1924) and Miss Loraine Denhardt (1919) served as co-chairmen for the Alumnae Anniversary dinner at the Waldorf-Astoria Hotel on the evening of May 10, which was attended by almost a thousand Bellevue nurses and friends.

MEMBERSHIP

Active Alumnae Association Members.....	1120
Charter Member (Lavinia L. Dock).....	1
Life Members	6
Honorary Members	2
Total	1129

New Members	194
Reinstatements	84
Deceased	10

PENSION FUND

Receiving Members	93
New Receiving Members.....	4
Income per member in past year—\$22.59.	

BENEVOLENT FUNDS

Members receiving nursing care.....	16
Members receiving grants from sickness aid fund.....	12
Members and other Bellevue graduates on Christmas Remembrance List	26

CARRIE J. BRINK MEMORIAL LIBRARY FUND

Income used for purchase of books for School of Nursing Library	\$ 264.75
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AMOUNTS DISBURSED FROM BENEVOLENT FUNDS

Cuyler Fund (for nursing care)	\$1154.00
Delano Fund	250.00
Keteltas Fund	700.00
Sickness Aid Fund	504.00
Total	\$2608.00

CERTIFICATE OF INCORPORATION

The undersigned citizens of the State of New York and of the United States of America, all being of full age, desire to form a charitable society under the Act of the Legislature of the State of New York, passed in the year 1848, entitled, "An Act for the incorporation of benevolent, charitable, scientific and missionary societies," and the acts amendatory thereof, do make and file this certificate:

ARTICLE I. The name by which this society shall be known is "The Training School for Nurses."

ARTICLE II. The object of this society is the training of nurses for the sick in order that women shall find a school for their education and the public shall reap the advantage of skilled and educated labor.

ARTICLE III. The number of directors of this society shall be ten, who shall be for the first year Mrs. W. H. Osborn, Mrs. Robert Woodworth, Mrs. William Preston Griffin, Mrs. Lucius Tuckerman, Miss A. H. Woolsey, Miss Ellen Collins, Miss Julia Gould, Mr. Henry G. Stebbins, Mrs. Chandler Robbins, Dr. W. G. Wylie.

ARTICLE IV. The principal place of business of this society shall be in the City and County of New York.

Dated, New York, February 2, 1874.

ELIZABETH C. HOBSON, *President*
VIRGINIA R. OSBORN,
ALLINE P. WOODWORTH,
ABBY HOWLAND WOOLSEY,
ELIZA WOLCOTT TUCKERMAN.

STATE OF NEW YORK }
CITY AND COUNTY OF NEW YORK } ss.:

On this second day of February, 1874, before me personally appeared Elizabeth C. Hobson, President; Virginia R. Osborn, Alline P. Woodworth, Abby Howland Woolsey, and Eliza Wolcott Tuckerman, five of the above named incorporators, to me known to be the same persons described in and who executed the foregoing certificate, and severally acknowledged to me that they executed the same.

S. B. GOODALE,
Notary Public (23),
New York County.

(SEAL)

Filed May 9, 1874.

STATE OF NEW YORK }
CITY AND COUNTY OF NEW YORK } ss.:

I, William J. McKenna, clerk of the said City and County, and clerk of the Supreme Court of said State of said County, do certify that I have compared the preceding with the original certificate of incorporation of The Training School for Nurses, filed May 9, 1874, on file in my office, and that the same is a correct transcript therefrom, and the whole of such original. In witness whereof, I have hereunto subscribed my name, and affixed my seal this 7th day of March, 1892.

WM. J. MCKENNA, *Clerk.*

By order of Court, changed to

THE BELLEVUE SCHOOLS OF NURSING

May 25, 1943

CONSTITUTION AND BY-LAWS OF BELLEVUE SCHOOLS OF NURSING

ARTICLE I.

The name by which this Society, as amended to date, shall be known is
THE BELLEVUE SCHOOLS OF NURSING.

ARTICLE II.

The object of this Society is the training of nurses for the sick in order that women shall find a school for their education and the public shall reap the advantage of skilled and educated labor.

BY-LAWS

I. MEMBERSHIP

1. The members of the Society shall consist of Honorary, Active and Supporting members and of such other classes as from time to time may be authorized by the members.

2. Honorary members shall be those who may be elected by the Board of Managers of the Society because of valuable aid or service rendered to the Society.

3. Active members shall be those who constitute the Board of Managers of the Society.

4. Supporting members shall be those who may be elected by the Board of Managers because of having made contributions to the Society.

II. BOARD OF MANAGERS

1. The Board of Managers shall constitute the board of directors of the Society and shall have such powers as are customarily enjoyed by such boards.

2. There shall be not less than ten (10) nor more than thirty (30) members of the Board of Managers, exclusive, however, of such representatives of the City of New York as may be elected to hold office ex officio.

3. Members of the Board of Managers shall be elected by the members of the Society at the annual meeting of the members of the Society. However, the Board of Managers may elect members to fill vacancies.

4. Any member of the Society shall be eligible for election as a member of the Board of Managers.

5. The terms of office of members of the Board of Managers shall be such as the members of the Society may prescribe, or, in default of any such prescription, such as the Board of Managers may prescribe; provided, however, that no term shall be for a greater period than 5 years, and provided further that no term of a member elected by the Board of Managers to fill a vacancy shall be for a greater period than until the next annual meeting of the members of the Society.

6. The Board of Managers shall keep minutes of its meetings and shall make an annual report to the Department of Hospitals.

III. MEETINGS OF MEMBERS OF THE SOCIETY

1. There shall be an annual meeting of the members of the Society held in the City of New York at the principal office of the Society (or at such other place in the said City as may be authorized by the Board of Managers and specified in the notice of the meeting) on the first Friday of April in each calendar year.

2. There shall be such other meetings as may be called from time to time by the President, or by the Executive Vice-President, or by any two other

officers, or by action of the Board of Managers. Such meetings may be held at any place in the City of New York on not less than five (5) days' nor more than twenty (20) days' written notice.

3. At the annual meeting of the members of the Society, the members of the Board of Managers shall be elected to fill such terms as shall have been duly prescribed by the members of the Society or by the members of the Board of Managers. Nothing herein contained shall require the members of the Society to elect more than the minimum number of prescribed members of the Board of Managers.

4. At meetings of the members of the Society, the President, or in the absence of the President the Executive Vice-President, shall preside. In the event that neither is present, any member of the Society may call the meeting to order, and the meeting shall thereupon elect a Chairman.

5. The presence of 9 members of the Society shall constitute a quorum.

IV. MEETINGS OF THE BOARD OF MANAGERS

1. There shall be an annual meeting of the members of the Board of Managers held immediately after the annual meeting of the members of the Society; and no call, other than the call of the annual meeting of the members of the Society, shall be necessary for such meeting.

2. There shall be such other meetings of the Board of Managers as may be called from time to time by the President, or by the Executive Vice-President, or by any two other officers or members of the Board of Managers, or by action of the Board of Managers. Such meetings may be held at any place on two days' or more notice. Notice may be given orally or in writing; and the mailing of a letter, or the sending of a telegram, containing notice of a meeting two days before the date of such meeting shall be a sufficient giving of notice.

3. At meetings of the Board of Managers, the President, or in the absence of the President the Executive Vice-President, shall preside. In the event that neither is present, any member of the Board of Managers may call the meeting to order, and the meeting shall thereupon elect a Chairman.

4. The presence of seven members of the Board of Managers shall constitute a quorum.

V. COMMITTEES

1. The Board of Managers may authorize such standing and special committees as may seem to them proper, including an Executive Committee with full power to act for the Board of Managers between meetings of the Board of Managers.

2. The President may appoint such special committees as may seem to her proper, provided that no special committee for the same purpose shall have been appointed by the Board of Managers.

3. In the event of a vacancy on any Standing or Special Committee, or sub-committee thereof, the President may appoint an individual to fill such vacancy.

4. In the event that the Board of Managers shall fail to prescribe regulations for any Standing or Special Committee, that Committee may prescribe its own regulations for the conduct of its business.

VI. OFFICERS

1. The officers shall be the President, one or more Vice-Presidents, a Secretary and a Treasurer. They shall be elected by the Board of Managers at its annual meeting and shall hold office until the next annual meeting or until their successors are elected.

2. In addition to such officers, there may be one or more Assistant Secretaries, one or more Assistant Treasurers and such special officers or representatives as may be authorized from time to time by the Board of Managers.

3. One of the Vice-Presidents may be identified as the Executive Vice-President.

4. In addition to the powers specifically conferred by these By-Laws, the President shall have the powers and shall perform the duties usually appertaining to that office and may delegate any of such powers to the Executive Vice-President, if there be one.

5. In the absence of the President, the Executive Vice-President or, if there be none or if she be absent, the Vice-President senior in office shall perform the duties of the President. Each Vice-President shall also perform such duties as may be delegated to her by the Board of Managers directly or by the President pursuant to authorization by, or subject to approval of, the Board of Managers.

6. The Secretary and the Treasurer, respectively, shall have the powers to perform the duties usually appertaining to their offices.

7. Each Assistant Secretary and Assistant Treasurer as may be appointed by the Board of Managers shall have such powers and perform such duties as have been conferred upon or assigned to each of them, respectively, by the Board of Managers.

VII. BY-LAWS

These By-Laws may be amended at any time by the two-thirds vote of the members present at the Annual Meeting of the Society or at any Special Meeting of the members called for the purpose of considering and acting upon proposed changes.

VIII.

Nothing contained in these By-Laws shall terminate the unexpired term of office of any person serving at the time of the enactment thereof as a member of the Board of Managers or rescind or limit the authority heretofore duly conferred upon any officer or representative to operate any bank account or any securities account with any bank, banker, trust company or broker or to fulfill any obligation of the Society.

AGREEMENT

AGREEMENT made and dated June 18, 1942 between: NEW YORK UNIVERSITY, a New York Corporation having its principal office at Washington Square, in the Borough of Manhattan, City of New York, hereinafter referred to as the "University"; THE CITY OF NEW YORK, a municipal corporation hereinafter referred to as the "city"; and BELLEVUE TRAINING SCHOOL FOR NURSES, a membership corporation hereinafter referred to as the "Board."

WHEREAS, the parties hereto desire to associate together for the purpose of continuing and expanding the work of training nurses heretofore carried on by the City and the Board in connection with Bellevue Hospital in order to confer University status on the Bellevue School of Nursing to elevate the standards of nursing education and to attract candidates with higher qualifications.

NOW, THEREFORE, in consideration of the premises and of the covenants herein contained, IT IS MUTUALLY AGREED AS FOLLOWS:

1. The work of training nurses at Bellevue Hospital shall be carried on under the name of "Bellevue School of Nursing, Division of Nursing of the College of Medicine of New York University" (hereinafter referred to as the "School").

2. The Commissioner of Hospitals of the City shall, subject to the Civil Service Law and the rules of the Municipal Civil Service Commission of the City, appoint all officers of administration and instruction of the School, including the Director, upon the nomination of the University.

3. The City, through its Department of Hospitals, shall have general control of the School. It shall continue its financial support of the work of training nurses at Bellevue Hospital, and shall, subject to the approval of the Commissioner of Hospitals, the Director of the Budget and the Board of Estimate, pay the expenses of the School, including wages and salaries, except to the extent to which contributions toward such expenses may be made by the Board, and except that the City or the Board shall not be obligated to pay tuition or other fees and expenses arising out of such pre-professional program as may be established as prerequisites of the degree. The University may, but shall be obligated to, contribute funds from time to time for either special or general purposes of the School.

4. The University shall have general direction of instruction in the School and shall provide supervisory and consultation service by members of its staff. It shall, subject to the requirements of the State Department of Education and of the Division of Nursing of the Department of Hospitals, determine the entrance qualifications of students, the courses of study to be taken, and the requirements necessary to entitle students to certificates, diplomas or degrees. It shall take charge of student and alumni records. All degrees and diplomas after September 1, 1942, shall be conferred by the University. All bulletins and public announcements relating to the School shall be subject to approval of the Commissioner of Hospitals and the University.

5. The Board shall have power to inspect the work of the School, view the premises used or occupied in connection with the School, and make criticisms or suggestions to the Executive Committee regarding matter connected with the conduct of the School. It shall also have the same powers in connection with the nursing services; as to such services, however, its criticisms and suggestions shall be made to the Commissioner of Hospitals of the City.

6. The Executive Committee of the School shall consist of the following persons: The Dean of the College of Medicine of the University; the Director

of the Division of Nursing of the Department of Hospitals of the City; and the President of the Board. The City, the University and the Board may designate their respective alternates to serve on the Executive Committee in the event of the absence of the member representing them. The Executive Committee shall recommend persons to the University for nomination by its officers of administration and instruction of the School, including, from time to time, the person to be nominated as the Director of the School; and recommend changes in personnel, salaries or positions, and fix student fees, subject to the approval of the University and the Commissioner of Hospitals of the City. In fixing student fees, the Executive Committee shall make provisions for the following purposes: (1) expenditures for which funds are not provided by the Department of Hospitals; for example, laboratory fees, library fees, educational and recreational equipment, fund for purchases of books and uniforms and other personal equipment for student and similar purposes; (2) to reimburse the University for all expense directly incurred by it in connection with the work of the School; and (3) for such prorata portion of the general administrative costs of the University as may be equitable and proper.

9. In the event that the parties hereto shall disagree as to the interpretation of any of the provisions contained herein or as to the rights and privileges of the City, the Board and the University hereunder, such disagreement shall be submitted to arbitration, one arbitrator to be appointed by the Board, one by the University and another by the City. If such arbitrators do not agree, they shall appoint a fourth arbitrator as umpire, the decision of such arbitrator or umpire to be final and binding upon the parties hereto, the expenses of such arbitration to be assessed by such arbitrators or umpire at their discretion against any or all of the parties hereto. Any such arbitration shall be in accordance with the Arbitration Law of the State of New York as the same shall be in effect at the time of such arbitration.

10. This agreement may be terminated by any party giving notice in writing to the other parties. In the event of a notice of termination, the parties shall continue performance hereunder until all students who shall have matriculated prior to such notice of termination have had a reasonable opportunity to complete the work for the degrees, certificates or diplomas for which they matriculated. The provisions of this agreement are, however, for the benefit of the parties hereto, and shall not be deemed to confer rights upon students in the event of a termination hereof by notice, mutual consent, or otherwise.

11. Performance under the terms of this agreement shall commence September 1, 1942.

IN WITNESS WHEREOF the parties have hereunto set their hands and seals the day and year first above written.

NEW YORK UNIVERSITY

By (signed) HARRY WOODBINE CHASE

Chancellor

THE CITY OF NEW YORK

By (signed) EDWARD M. BERNECKER

Commissioner, Department of Hospitals

BELLEVUE TRAINING SCHOOL FOR NURSES

By (signed) DOROTHEA JAMES

President, Board of Managers

Paragraphs 7 and 8 of the original agreement have been deleted in this publication because the provisions therein were terminated with the sale to the City of New York of properties at 408-410-412 East 26th Street (previously owned by the University) and 416-418 and 426 East 26th Street (previously owned by the Board of Managers).

May 20, 1942

Approved as to Form

Mrs. Langbourne Williams, Jr., Treasurer
The Bellevue Schools of Nursing, Inc.
466 First Avenue
New York, New York

Dear Madam:

Pursuant to engagement we have made an examination of the recorded cash receipts and disbursements of the General Fund Operating Account and the Special Account Number One of

THE BELLEVUE SCHOOLS OF NURSING, INC.
for the year ended June 30, 1948 and present herewith the following statement:

STATEMENT OF CASH RECEIPTS AND DISBURSEMENTS
OF THE GENERAL FUND OPERATING ACCOUNT AND
SPECIAL ACCOUNT NUMBER ONE FOR THE YEAR
ENDED JUNE 30, 1948.

In connection with the foregoing we examined or tested accounting records and other supporting evidence including confirmation of the cash balance at the close of the period by inspection or certificate obtained from the depository. All recorded cash receipts were deposited in bank and all expenditures were supported by authorized vouchers.

In our opinion based upon such an examination the accompanying statement correctly sets forth the recorded cash receipts and disbursements of the General Fund Operating Account and the Special Account Number One for the year ended June 30, 1948.

Very truly yours,

BERNER AND DERBY

New York, New York,
July 26, 1948.

STATEMENT OF CASH RECEIPTS AND DISBURSEMENTS OF THE GENERAL FUND OPERATING ACCOUNT
AND THE SPECIAL ACCOUNT NUMBER ONE FOR THE YEAR ENDED JUNE 30, 1948

GENERAL FUND OPERATING ACCOUNT		DISBURSEMENTS	
Balance June 30, 1947		Salaries—Recreational and Guidance	\$ 2,690.00
In Bank—General Fund	\$ 6,771.28	" —Health Service	4,249.96
Special Fund	1,170.62	" —Physical Education	550.00
		Honorarium — Health Service,	500.00
		Psychiatric Consultant	
		Office Expense—Salaries	\$ 410.00
Petty Cash Funds	400.00	Stationery, Postage & Office Supplies	56.89
		Nurses' Residence—Salaries	\$ 360.00
		Telephone and Telegraph	192.40
		Repairs, Supplies and Miscellaneous	177.59
		Printing Annual Report	366.95
		Scholarships	500.00
		Graduation Expense	115.50
		Graduation Prizes	75.00
		Playroom	111.28
		Conventions	130.00
		Legal Fee	100.00
		Accountants Fee	190.00
		Recruitment Publicity	135.18
		Mills School—Newspapers	8.69
		Insurance	62.40
		Health Service—Linoleum	85.00
		Rental of Safe Deposit Box	9.60
		Custodian Fees	259.05
		Appropriation to Anniversary Committee on Account of Expenses—(From General Fund	
		\$1,000.00—From Special Fund	1,500.00
		\$500.00)	
		Total Expenses	\$12,835.49
		Other Disbursements	
		Salaries Advanced for Educational and Recreational Fund—Transferred to Investment Account	\$ 1,484.79
		Unpaid Balance—June 30, 1947—Federal Income Tax Withheld	2,900.00
			209.80
			\$ 4,594.59
		Deduct — Unpaid Balance June 30, 1948—Federal Income Tax Withheld and Included in Accounts Shown as Salary Disbursements	116.30
			\$4,478.29

Balance June 30, 1948	
In Bank—General Fund	\$11,038.67
Special Fund	670.62
Petty Cash Funds	400.00
	<u>\$12,109.29</u>

SPECIAL ACCOUNT NUMBER ONE
RESERVED FOR PUBLICATION OF HISTORY OF BELLEVUE
SCHOOLS OF NURSING

Balance June 30, 1947	\$4,000.00
Disbursements	
Payments on Account of Fee for Writing Manuscript....	4,000.00
Balance June 30, 1948	<u> </u>

A list of the securities held by the Board of Managers is available on request to the Treasurer.

The New York Academy of Medicine

DUE IN TWO WEEKS UNLESS RENEWED

NOT RENEWABLE AFTER 6 WEEKS

[illegible]

